### European Valuer

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### EDITORIAL #1

# Parliament and Council set to roll back the Commission's CRR proposal enabling valuation by AVMs at origination with no valuer involvement

In October, in its Proposal for a Regulation amending the Capital Requirements Regulation(CRR), the European Commission amended Article 208 of the CRR thus:

### Institutions may use statistical methods to monitor the value of the property and to

identify property that needs revaluation.
v

... institutions may carry out the valuation

### and revaluation of the property value by means of advanced statistical or other

mathematical methods ...

COMMISSION PROPOSAL

In the light of the full text of the article, there was still a valuer role in the review of the original valuation, but no valuer involvement was required for the valuation at origination.

Meanwhile, the European Parliament's

Rapporteur, Jonás Fernández Álvarez, has reinstated the valuer at origination in his amendment to the Commission Proposal:

FERNÁNDEZ AMENDMENT 199

... institutions may carry out the **monitor-**ing of the property value and the identifi-

cation of immovable property in need of

### **revaluation** by means of advanced statistical or other mathematical methods ...

amendments to that part of the Regulation, but we hear that only the Dutch government has defended the Commission's Proposal. They may get help from some AVM-happy Nordic government, but salvaging the Commission's text would require far more support than that.

How did this happen? What caused this

The Council of Ministers hasn't yet drafted

in with its own 'proposed' amendment to the Commission Proposal. Mr Fernández simply copy-pasted it.

"... the future is meaning-

ful interaction between

The ECB's explanation for its amendment

"The use of statistical models should remain

was trenchant:

valuer and machine...

reversal? The valuation profession's white horse, the European Central Bank. It waded

restricted to monitoring the need for revaluation. Institutions should not be allowed to exclusively rely on models for valuation of immovable property. Immovable properties in need of revaluation should always be evaluated by an independent qualified valuer.

## of immovable property. Immovable properties in need of revaluation should always be evaluated by an independent qualified valuer. ... Allowing statistical models also for property

valuation and revaluation would imprudently allow institutions to never perform any actual revaluation of the pledged individual immovable property by an independent

qualified reviewer. Lower own funds requirements for real estate exposures would exclusively rely on an institution's modelling, which could cause a significant gap in loss coverage should the modelled value not be realised when selling the specific immovable property in case of a default on the secured exposure."

These are early days. The ECB is not a co-legislator. Council has hardly begun, and in

Parliament other MEPs may have made counter-amendments that we haven't identified yet, but successful opposition to the ECB seems unlikely. What politician will dare to contradict the ECB, the institution that does "whatever it takes" to safeguard the Eurozone financial system? Imagine a financial crisis caused by systemic bank failure originating in mortgage lending and valuation practices that the ECB had specifically advised against

and whose advice was not heeded by those

Rollback of the Commission's proposed text

who govern.

and return to the existing CRR does not mean the triumph of stand-alone valuers taking sledgehammers to AVMs. Indeed, the ECB's explanation states that "Institutions should not be allowed to exclusively rely on models for valuation of immovable property." This means remaining with the fluid and variable status quo: valuer/AVM 'interaction' along the lines set out by the European Banking Authority and adhered to by EVS:

"The valuer remains responsible for the valuation, while the advanced statistical

models should be used as supporting tools ..."

EBA Guidelines of 29 May 2020, paragraph 210

As so brilliantly posited by Małgorzata Renigier-Biłozor and Marek Walacik in "Valuers and AVMs – from adversaries to Dream Team" in the June 2022 issue of

(EVS 2020 EVIP 7, p. 28<u>8</u>)

European Valuer, the future is meaningful interaction between valuer and machine enabling "the key emerging role of the qualified valuer in interpreting AVM results

and complementing them with added analytical value addressing new market/client

trends and needs."

The EBA Guidelines, the ECB and the likely emerging CRR foster this, but member state governments and bank regulatory authorities will have considerable latitude to get the valuer/AVM balance right ... or wrong. See the fascinating description of how the Dutch are dealing with this in the article by Rolph Limpens in this issue.

### EDITORIAL #2

### The Green Deal buildings legislation is starting to gel, and it's going to deliver

he various European Green Deal laws won't be on the statutes until next year,

but the legislative process is far enough advanced to see the contours of the final deals between the Council of Ministers and the European Parliament.

Buildings will be impacted by many Green Deallaws, but two are decisive: the recast of

Buildings will be impacted by many Green Deal laws, but two are decisive: the recast of the Energy Efficiency Directive (EED) laying down the energy efficiency renovation re-

quirements for the public building stock, and the recast of the Energy Performance of Buildings Directive (EPBD) setting minimum energy performance standards for all buildings.

It is now clear that both recasts will deliver a step-change to the rate and depth of European building renovation. To under-

stand why, it suffices to compare with the existing legislation:

The EED's Article 6 on the exemplary role of public bodies' buildings

### Under the existing Directive, there is an obligation to renovate 3% of the central government building stock per year to an unspecified level of energy efficiency. No

obligation for buildings rented by government from the private sector.

For the recast Directive, Council and Parliament still have to iron out many differences over detail, but their final positions going into the talks show that they are

The obligation is now to renovate 3% of public bodies' buildings at all levels of government (central, regional, municipal).
The renovation has to be to near-zero

energy building (NZEB) level.

entirely agreed on the main elements:

private landlords so as to aim for NZEB.

Government tenants must negotiate with

From the outset, this newspaper predicted that the EED would be decisive for the level of ambition for private buildings, because

if the member states backed away from their obligations for their own buildings, that would have made it politically very difficult

to impose a step-change in private renovation in the EPBD. Conversely, now that they have delivered for public buildings, the EPBD minimum energy performance standards seem secure, and it's just been confirmed.

The EPBD's Article 9 on minimum energy performance standards

Under the existing Directive, buildings undergoing major renovation have to have energy performance improvements, but nothing happens unless and until the owner freely

### Under the recast Directive, Parliament and Council are working separately on absolute renovation obligations for owners, whether

they are planning to renovate or not. they

decides to undertake a major renovation.

are planning to renovate or not.

Parliament is going with the Commission's Proposal for an absolute obligation to renovate the 15% worst-performing building stock (defined as energy performance certificate (EPC) 'G' level). But whereas the

Commission proposed taking all 'G' level government and commercial buildings to 'E'

by 2030 and all 'G' level residential to 'E' by 2033, Parliament's Rapporteur Ciarán Cuffe wants to take all 'G's to 'C' by the same dates.

Council has taken another path:

Non-residential buildings: the 15%

worst-performing buildings ('G' level)

have to be renovated to a superior EPC class by 2030 and the 25% worst-performing by 2034, but it is no longer indicated to what EPC class.

Residential multi-apartment buildings with more than ten building units: No threshold. Simply, a national linear trajectory for the progressive renovation of these buildings. But there is no harmonisation of the linear trajectory (apart from the linearity), so one member state can

## and less: If you stay in your house or apartment or if your children inherit it, there is no renovation obligation at all. But if you sell it, rent it, donate it (for

rental, donation or conversion.

instance to your children for inheritance tax avoidance purposes) or convert non-residential to residential, then the buyer, landlord, beneficiary of the donation or converter has to renovate to EPC class 'D' within five years of the sale,

be more ambitious than another.

Single-family houses and multi-apartment buildings with ten building units

tion obligations on citizens simply sitting in – or inheriting – their homes.

And both Parliament and Council have copy-pasted the Commission's additional Proposal of 18 May on mandatory rooftop solar installation by dates varying from

2027 to 2030 (see June 2022 issue of

European Valuer).

This has the political advantage of not having EU law impose immediate renova-

Much is still in play. For the EPBD especially, there can still be significant changes in Parliament and Council. But the state of play points to an end game that will deliver an accelerated transformation of the European building stock in line with the Green Deal's objectives of net-zero emissions by 2050 and a 55% reduction by 2030.

Michael MacBrien, Editor



### gross development

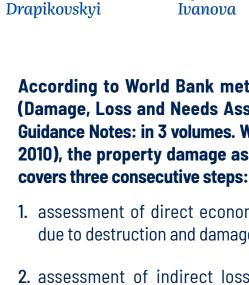
### value in prop<mark>erty</mark> damage asses<mark>sment</mark> he TEGOVA General Assembly in Lisbon on 7 May, 2022 unanimously supported the proposal of the Board of Directors to

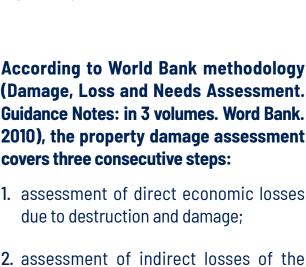
provide Ukrainian appraisers with assistance in developing a methodology for assessing property damage caused by the devastating impact of Russia's armed aggression. In this article, an attempt is made to: analyse the existing practice of assessing the damage caused to real property and assessing the needs for its restoration and

### practice by consistently applying the ap-

2. order the existing diversity of this

- proaches to property damage assessment developed by the World Bank in accordance with the European Commission and the UN Sustainable Development Group's Joint Declaration on Post-Crisis Assessments and Recovery Planning.
- Oleksandr





Ivanova

2. assessment of indirect losses of the economy due to the interruption of business activities and additional expenses of the state, business entities and citizens; 3. recovery needs-assessment, which includes both the need to rebuild physical

economic activity. Fulfilling these tasks should enable the obtention of objective information on the basis

of which weighted decisions can be made regarding compensation for damages and the

assets and additional business and citizen support programmes to restart

determination of financial resources necessary for the reconstruction of affected settlements and territories. The assessment of damage caused to real property involves:

recording the fact of damage;

establishment of a cause-and-effect relationship between armed aggression and damage; determination of the extent of the damage in physical terms as mandatory prerequisites for establishing tortious liability. Only after establishing the physical scale of the destruction, is it possible to proceed to the

#### real estate. At the same time, the property damage assessment must be evidential both in recording the facts and the extent of the destruction, and in relation to the valuation

A literature review shows a certain common ground regarding the valuation criteria for real damages. This is, as a rule, the market value and the depreciated replacement cost, sometimes

criteria on which the valuer will rely.

calculation of the real damage amount and of what in monetary terms is needed to restore

the book (historical) value. In any case, the monetary expression of real damages involves a comparison of the real property value "before" and "after" the damage. In the first case, the real property value indicator should reflect its actual condition at the time preceding the

armed aggression, and in the second case, the change in this condition caused by the

'the property damage

armed aggression.

assessment must be evidential both in recording the facts and the extent of the destruction, and in relation to the valuation criteria on which the valuer will rely.' At the same time, there is no such ambiguity regarding the criteria for assessing the needs.

With the common view that the basis of this assessment should be the prices (costs) for the repair (reconstruction, restoration) of the damaged property, for the reconstruction of the destroyed property or for the purchase of a replacement for the lost property. Among the valuation criteria, the replacement (reproduction) cost in different variations - depreciated replacement cost, market value and gross

There are two points of view regarding the composition of reinstatement costs and their evidence base. The first focuses on restored buildings and structures, limiting the costs of their replacement or reproduction (in particular, the fees of consultants, payment of commissions, financing, remuneration for entrepreneurial initiative, etc. are not taken into account). In addition, according to this view, the evidence base for the amount of costs for the restoration of buildings and structures is cost estimates, which according to the International Valuation Standards and to the recommendations of the World Bank are considered to be not devoid of subjectivity and in need of

checking for compliance with the expectations

Proponents of the second point of view consider the restoration of destroyed buildings and structures as a special case in the restoration of real property as a whole. This view does not lead to the loss of any costs necessary for restoration. Regarding the volumes of these expenses, the evidence base is market data, which must be relevant

of market participants.

to the valuation date.

development value - is proposed.

es or a combination of the two (II. Valuation Methodology / European Valuation Standards. Ninth edition, 2020). Market comparison is the simplest and most transparent method, which is especially important for assessing the consequences

of a disaster, the outcome of which will be presented to more than one intended user. Market comparison enables the valuer to obtain the market value of the real property (sales comparison method) and, if necessary, apply the contribution to this value of land improve-

Cost approach methods provide an idea of the amount of costs required to replace or reproduce construction objects (replacement cost method and reproduction cost method) and to replace or reproduce real property (depreciated replacement cost method). At the same time, the depreciated replacement cost method, based on market evidence of costs and depreciation, can indicate the market

ments (extraction method).

In view of these valuation criteria, the methods used in the property damage assessment will come under the market and cost approach-

value of real property.

Methods based on a combination of market and cost approaches include the development method and the residual method (II. Valuation Methodology / European Valuation Standards. Ninth edition. 2020). In essence, both methods are based on the same valuation model reflecting the relationship between the price that can be obtained in the market from the sale of a completed development real property, also called the gross development value, and the costs of funds and time necessary for

'The combination of el-

ements of the market

and cost approaches in

this development.

one model has significant methodological potential for solving the problems of assessing property damage.' The combination of elements of the market and cost approaches in one model has significant methodological potential for solving the problems of assessing property damage. The gross development value corresponds, on the one hand, to the price that can be obtained at the sale of the completed real property on the market, and on the other hand, to the amount sufficient to cover all the costs of acquiring a site and its improvement, including financial costs and development profit. Conceptually, the gross development value provides an opportunity to build an expanded model of the market value of the completed

real property in the context of the costs of its creation, which are justified from the point of

An acceptable valuation procedure for determining the gross development value is the compounded cash flow model, which is based on the principle of unreimbursed investment. In the framework of such a model, the gross development value is determined by the sum of the future site value and the future contracted works value, for the calculation of which a compound rate is used, the value of which is determined by the duration of real property development and ensures both the investor's

view of market participants.

and sustainable development legislation, as well as the effectiveness of institutional tools aimed at eliminating probable mismatches of supply and demand (III. Valuation and Sustainability / European Valuation Standards. Ninth edition. 2020). In general, the application of the model for determining the gross development value as a basis for assessing the real damages due to the loss (the loss of control over property remaining in the temporarily occupied territory, currently estimated by the Ukrainian government at \$118 billion just for Crimea), damage and destruction of real property and for assessing the needs

for restoration of such property makes such assessments transparent and understandable

for those who will rely on their results.

keynote speech on "Ukraine's EU Candidate Status Consequences for real estate and valuation".

<mark>Oleksandr Drapikovskyi REV</mark> is manager of the Center of urban land use economics and management, Ukraine; editor of the scientific and practical journal of the

and the developer's interest. This model can be applied to solve two tasks - the real damages assessment and the needs assessment, which differ both by the object of valuation and by the markets in which this property is represented. The real damages assessment refers to the property as it was at the time of the damage and consists of comparing the utility of the real estate "before" and "after" the destruction, that is, the main task of this assessment is to determine the value that was lost. Therefore, when assessing real damages, the valuer should not operate on costs, but should take into account the technical condition of the real property and the degree of suitability of its individual structural elements for further use. **The needs assessment** refers to the object to be created in new market conditions in the context

of real estate development, involving certain expenses of funds and time and requiring a review of the conditions of restoration with a view to comprehensive rebuilding according to the principle of Build Back Better, compliance with the requirements of energy efficiency

Editor's note On 5th October 2022 at the National Science Academy in Kyiv, the Ukrainian Association of Bank Valuation Specialists and The Ukrainian Society of Appraisers will hold a European Valuation Conference on "The Impact on Real Estate and Valuation of Ukraine's EU Candidate Status". TEGOVA Chairman Krzysztof Grzesik will give the

Ukrainian Society of Appraisers

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# granting individual mortgages.



option used by only a few banks and on a modest scale. **Desktop valuation** The situation has changed since the coming into force on 1 July 2021 of the European Banking Authority (EBA) Guidelines stating that a "desktop valuation" must be "carried

out" by a valuer and "supported by advanced

loan was sought or if a customer wanted a

lenders in the Netherlands. Since 1 July 2021, the National Mortgage Guarantee scheme (NHG) has also accepted this product for loans of up to 90% LTV. The product costs EUR 85. The valuer is under no obligation to undertake an inspection, does not visit the property and does not need to be familiar with the area. The product is to be delivered to the

applicant within two hours. Desktoptaxatie

valuation is frequently used. Office valuation As a counterbalance to this product, the valuation and brokerage professional organisations NVM, Vastgoedpro, VBO and the Real Estate Valuers Register of the Netherlands (NRVT) designed a product that employs two AVMs. Within this product, the valuer has a duty of (partial) investigation, and must be familiar with the area, as is required for physical real estate valuations in the Netherlands. No physical viewing takes place

### This product is called an office valuation and is also suitable for lending with an LTV

are rarely employed.

**Full valuation** In addition to these developments with regard to AVMs, NVM, Vastgoedpro, VBO, NRVT, lenders and NHG have seized the initiative to raise the quality of full valuations and improve the standards of property valuation professionals by initiating a process to broaden the scope of valuation report models. The structural component has been broadened in scope and an expanded energy section has been added, which means that the real estate valuation report now provides more information about the property's struc-

tural condition and energy efficiency, thus also lending more credence to the valuation.

The valuation report model uses reference properties identified by the valuer in addition to two AVMs (if available). Full valuation reports used for mortgage financing (mandatory above an LTV of 90%) have had

of up to 90%. In practice, office valuations

agreed between the financiers and NHG. Training in the use of the new model has been underway since October 2020. The training was followed by an exam, which real estate valuers needed to pass in order to be allowed to continue valuing properties from 1 October 2021 onwards. This

model assesses and takes into account all relevant private law, public law and other legal aspects in the Netherlands. In addition, an onsite survey including both a structural

'While the valuer is responsible for desktop valuations, he or she performs no substantive research and is not required to have any local knowledge.' **Perplexities** A year after the implementation of both desktop and office valuations and based on experience garnered during that period, the Dutch professional organisations concluded that neither product meets the desired quality requirements. While the valuer is responsible for desktop valuations, he or she performs no substantive research and is not required

#### have been sold in a short period of time, it can be assumed that the functioning of the VvE is included in the value. However, if it is a small complex with hardly any sales, then it is not known how the func-

for the maintenance plan.

If several apartments in a large complex

tioning of the VvE is included in an AVM. On the other hand, a valuer will always

assess the documents of the VvE. There is another problem with both products. Residential property valuers in the Netherlands conduct valuations in accordance with the European Valuation Standards (EVS). The valuation report model is fully compliant with the EVS. In the case of desktop and office valuations, the European Valuation Standards are largely ignored. The concept of value applied in the valuation report model is market value, in accordance with the definition of EVS, while the concept of value used in the desktop and office valuations (in the AVMs) is unclear, which is understandable, as the EBA Guidelines only

refer to 'value' rather than to 'market value'. This immediately creates the first problem, because neither the EBA nor the EVS defines the concept of 'value'. So the question is:

It seems that any value will do. Nonetheless, if the valuer is required to confirm an AVM value, he or she has to compare the value to something and the sector and professional organisations take the view that the valuer should compare the value figure computed by the AVM to the market value, given that other definitions are lacking. And that where things go awry, because a market value has to be determined and that can only be done according to the rules of the EVS. That means a full survey, local knowledge

what is actually being determined?

and inspection of the property.

The EBA guidelines make the valuer responsible for the value, regardless of whether it is determined by an AVM, yet the desktop and office valuations in particular give rise

to the question of whether it is possible for the valuer to be responsible without very deep knowledge of the workings of the machine. At a very minimum, this will

Conclusion To define the situation on the ground in the Netherlands today as 'complex and unstable' is putting it lightly. Many uncertainties remain with regard to the concept of value, the duty of investigation and the valuer's responsibilities. The European Commission's Proposal amending the Capital Requirements Regulation's valuation provisions by replacing 'market value' with 'prudently conservative

valuation criteria' may simply add to the confusion. And yet real estate markets and

the valuation profession need clarity.

The product must clearly state how it was created and what has and has not been assessed by the person

the Association of Real Estate

of publicly available data making it easy to generate automated valuation model (AVM) reports. Dutch lenders are pioneers in Europ<mark>e</mark> when it comes to using AVMs in the process of

putations of value. The only condition was that the loan should amount to no more than 90% of the value computed by the AVM (90% loan-to-value or LTV)\*. A full valuation continued to be required if a higher mortgage

National Mortgage Guarantee (guarantee in case of loss of income or divorce), an

### statistical models". One Dutch lender, in collaboration with one particular AVM supplier, has developed a product for this purpose. The product, named 'desktoptaxatie' (desktop valuation) uses

an AVM to determine a property's value. An appraiser then (briefly) examines it and either rejects or approves the AVM value. This product has been adopted by most

### with this product, which is to be delivered within two working days and costs approximately EUR 350.

## to use this model since 1 October 2021, as

inspection and the taking of measurements is conducted, along with a visual assessment by the valuer. Depending on the valuer and the size and location of the property, this product costs between EUR 650 and EUR 1,000. The valuation report generally then needs to be submitted to the Netherlands Housing Value Institute (Nederlands Woning Waarde Instituut - NWWI) for an additional check for lending purposes. The NWWI works with valuers who assess the report for consistency and plausibility.

to have any local knowledge. In addition, the desktop valuation is used for properties which it is not possible to value in this way, because non-public documents (such as the annual accounts of the owners' associations in the case of flats) play a role in the valuation.

A DESKTOP/AVM BLIND SPOT:

OWNERS' ASSOCIATIONS

THE DOCUMENTS OF APARTMENT

An apartment building is managed by the owners of the units in an Owners' Association (VvE in the Netherlands). The VvE has legal obligations such as drawing up a maintenance plan, saving for the maintenance and insuring the superstructure of the building. If no VvE is active, or if the VvE does not (sufficiently) fulfill its obligations, this will affect the value of the apartment, usually negatively, but sometimes positively, for instance when the VvE has more cash than needed

require a statement from an accountant or specialised agency to say that the model is reliable. The provision of such statements requires there to be an identical standard against which all model value providers are assessed. In the Netherlands, a large number of AVM suppliers are now working to establish a uniform evaluation framework, but, unfortunately, the supplier of the AVM for the desktop valuation\* is not (yet) a participant in this process. **Actions and solutions** In the Netherlands, the NRVT (the valuer register) is working on a separate regulation to set out the role of valuers in checking and correcting or rejecting the AVM's determination of value. In order to limit the liability of the valuers and make it clear how the

product was arrived at\*, the desktop and office valuations will need to contain clear

In addition, it is necessary to define all the various concepts of value, as well as making it clear what each value represents and how

Finally, it is recommended that valuers be given guidelines that set out what they should take into account in order to reach a correct, responsible assessment of the AVM's computation of value. These guidelines will be in the form of a framework and, given the differences in legal systems, may vary from

exemption clauses.

valuers should determine it.

country to country.

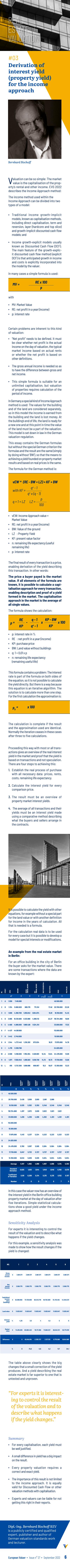
ultimately responsible (read: the valuer). For example: It should be recorded that there has been no inspection of the property, no investigation of contaminated soil, etc.) R. (Rolph) J.L. Limpens is Policy Advisor to Vastgoedpro,

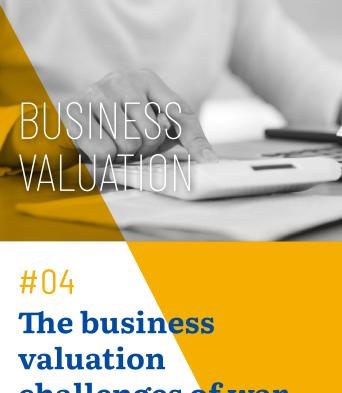
Agents and Valuers of

the Netherlands

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5





# The business valuation challenges of war and sanctions The war in Ukraine and the economic sanctions imposed on Russia have

European companies. The consequences are not only higher prices for agricultural commodities, fertilizers and some industrial metals, of which Ukraine and Russia are the main exporters, but also disruptions in logistics and global supply chains, affecting the prices of a much wider range of industrial goods and services, and leading to extremely high inflation.

radically changed the environment for



agriculture, machinery and equipment, chemicals and pharmaceuticals, automotive, transport and logistics, computer and elec-

tronics as well as optical products industries. The inability to fully pass on the increase in production costs to consumers reduces the profit margins of companies and increases the going concern risks. Furthermore, consumer demand is strongly influenced by perception of how the conflict in Ukraine will evolve. As for many consumers, purchase of essential goods like food, energy, and transport could require a greater part of their disposable income, the opportunity to market new, higher-priced and optional products and services is decreasing. The stock market is characterised as a bear market, where most stocks continuously reach new lows. All this is a real challenge for the preparation of reliable business valuations.

The main guidelines for European business valuers – European Business Valuation Standards (EBVS) 2020 – lay down that before applying one of the relevant valuation methods, it is important to understand the subject business, its historical performance, core activity, capacities, customers and suppliers, political and macroeconomic

environment (economy), specific industry and relevant market. The valuer needs to be aware of any changing cultural aspects, business trends, availability of debt and equity financing, the economics of supply and demand for the sector, as well as the extent and distribution of any actual or proposed competition, any possible changes in transport infrastructure, geographical location, or socio-economic profile of the customer base. Given the current challenges and diverse predictions about the development of the geopolitical situation and its impact on business, it is almost impossible to meet all of these requirements. At the same time, it should be noted that EBVS 2020 is based on the best appraisal practices developed mainly during the previous 30 years of relative economic stability, but the current uncertainty about the future forces

business valuers at all stages of valuation to apply not only judgement, but also creativity and flexibility. Much can be learnt from valuation practices during and after the 2008 financial crisis, as well as the recent Covid-19 lockdown, when business valuers had to find ways to deal with uncertainty and ensure the credibility of valuations. In general, periods of uncertainty impose certain limitations on the application of approaches that are

commonly used in business valuation.

In the Market (Comparison) Approach, the valuation is produced by comparing the subject business with the evidence obtained from market transactions related to similar companies, either publicly traded (com-

parable) or private companies, that fulfil the criteria defined by the valuer. In the current economic climate, the stock prices of publicly traded companies in general are significantly lower than they have been over the past years, resulting in lower valuation multiples.

"In general, periods of uncertainty impose certain limitations on the application of

approaches that

are commonly

valuation."

used in business

Another problem is lack or inaccuracy of up-to-date transaction data as some trans-

actions are results of previous long-term M&A processes (potentially deemed more feasible to go through with than to abort), but most of the already announced private company transactions are either delayed, or these transactions are executed under financial pressure. Thus, the main limitation on the correct application of the Market Approach is the lack of reliable current data, and the valuer should be very careful when using and interpreting older market data, as these are unlikely to reflect the current market, making the reliability of the Market Approach under conditions of uncertainty in many cases questionable. The Asset-based Approach provides an indication of value based on the valuation of all assets and liabilities of the business

at the valuation date. Although, in general, the Asset-based Approach is not suitable in cases where the historical performance results are more indicative of the business value than the value of the net tangible assets used, the possible reduction of production and the increasing risk of recession can lead to cost optimisation, which requires reorganisation, sale of redundant assets or even closure of companies. In these cases, as well as for valuation of investment and real estate holding companies, the application of an Asset-based Approach could be justified. However, caution must be used to reflect the market value of said assets, taking into account recent high inflation, especially when there is uncertainty about

whether the market exists.

**The value of the business by the Income Approach** is determined by capitalising or discounting the estimated future economic benefits to be derived from the business. The success of this approach is highly dependent on the predictability of future income streams, the risks associated with earning income, and the profit margins. Due to uncer-

tainty about the future, historical business performance and trends, which are usually used as a starting point for forecasting, may prove to be poor guides, forcing valuers to rely heavily on management forecasts that, however, require critical review. As the operations of most companies are affected, this almost precludes the application of the direct capitalisation method, which is based on historic development trends and stable growth expectations. While the discounted cash flow method better captures the impact of current uncertainty, the big unknown is the time period and level of earnings at which the company will return to sustainable, steady growth. As the duration and future of the war in Ukraine is very uncertain, the currently unpredictable development of the conflict may cause further changes in geopolitical risk and worsen the war's economic impacts. In addition, discount rates are usually based in part on historical data from public markets, which currently appear unreliable.

"While the discounted

cash flow method better

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will return to sustainable, steady growth. Since the forecast of future cash flows or benefits depends on many variables, it is more useful than ever to model different hypotheses for the future development of the business depending on the expected changes in the critical variables affecting the business. Taking into account the currently unpredictable impact of external factors directly and indirectly related to the war in Ukraine, it is useful to develop several cash flow scenarios (e.g., the most pessimistic, most likely, most optimistic), each of which produces a different assessment, and present the conclusion as a series of values. If the purpose of the valuation and the terms of engagement require that the valuation be expressed as a single value, the valuer must follow the EBVS 2020 recommendations on valuation under uncertainty, stating that if the final value is based on the income approach, in those cases where there is a high level of uncertainty about future devel-

opments and forecasts or discount rates or other material facts, the valuer should explain the assumptions related to uncertainty and apply sensitivity analysis. This sensitivity analysis should cover assessment of the short- and long-term factors specific to the current economic environment that affect the business being appraised and therefore

The short-term effects are more certain and can lower earnings and cash flow for a more or less predictable period of time. At present, some of the most obvious short-

the effects of increasing inflation in the euro area, which averaged 2.01% between 1991 and 2022, reached 8.9% in July 2022, an all-time high, and is forecasted to fall to 3.5 % only in 2023 and to 2.1% in 2024;

the effects of the European Central Bank's measures to normalise monetary policy: for the first time in 11 years, it has decided to gradually raise interest rates starting in July 2022, which will eventually make loans to companies more expensive by at least 2% (the figure the ECB has

term effects to consider are:

the valuation.

announced as its medium-term target for interest rates).

Among the long-term effects, which are inherently more uncertain and more difficult to measure, but should be considered in sensitivity analysis, are:

• the consequences of the already declared Second Cold War between Russia, its allies and the liberal market economies;

• the impact of proposed and upcoming EU regulation aimed at protecting the EU internal market and ensuring the repatriation of essential industries, thus restoring EU competitiveness, such as:

- Foreign Subsidy Regulation to avoid

distortions in the EU internal market caused by companies heavily subsi-

Chips Act to strengthen the European

Carbon Border Adjustment Mechanism (CBAM) that will equalise the price of carbon between EU domestic products and imports from non-EU countries

support to certain industries from the EU and from EU-approved Member State aid, combined with EU border levy protection

ecosystem for semiconductors;

dised abroad:

(third countries).

from third-country competitors.

- from cash flows that represent different levels of uncertainty in different future scenarios, to be used as the basis of a single value estimate.

This sensitivity analysis will allow the valuer to choose either the most likely cash flow or to derive a probability-weighted cash flow

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Machinery & **Equipment** 

### **Valuation** Standards 2022 Steeped in Blue Book tradition, in sync with the EU's climate/ industrial transition



in TEGOVA's European Valuation Standards. To that extent, it was the same as for the first ever European Business Valuation Standards, launched that year: filling a gap and not having to rely on whatever non-European norms and training were out there. We were already at work when the world changed, with the hydra of climate, pandemic and war. It seems facile to categorise climate warming as a surprise event - it's been around for decades. But only in 2019-2020 did it finally come to political boil with the European Green Deal, an EU legislative programme to

practitioners who wanted standards tailored to the European manufacturing context and to the general principles of valuation

transport, buildings, farming and finance as well as equivalence rules for any country anywhere wanting to go on exporting to the world's number one trading power. Then came pandemic and war and the sickening realisation that Europeans had gravely compromised their prosperity, health, safety and security - and raised their carbon footprint - by extending their supply lines to far away authoritarian or rogue regimes. "...beneath the

surface of the

**EVS** valuation

standards are

adapted to the

radically different

make-up of PME."

culture, the

genuinely common

climate-proof every aspect of the economy by transformational regulation of industry,

Good and timely regulation has a way of kick-starting change even before it hits the statutes, and it's happening now: the repatriation, regeneration and greening of European industry. This puts an absolute duty on the valuation profession to undergo its own transformation and learn to put a value on the components of the industrial transformation as it happens - a disruptive challenge for a necessarily conservative profession that's comfortable with comparables, preferably lots of them. It's not 'just' a duty - it's client

demand! We see this in real estate: I refer you to the article in the December 2021 issue of this magazine in which Xavier Jongen, Managing Director of Catella Residential,

demands that we give proper market value to positive energy buildings. So it is that EVS-PME 2022 is at once steeped in the tradition and culture of all Blue Books - it has the same format and enunciates the central valuation principles of all Blue Books - and yet is also very different, driven by the nature of PME and because it is the child of economic and political forces that had not yet erupted during the gestation and development of EVS 2020 and EBVS 2020. Different by nature because beneath the surface of the genuinely common EVS valuation culture, the standards are adapted to the radically different make-up of PME. PME may depreciate unevenly over the useful life of the asset, are highly reliant on the specific industry, are usually movable and

relocatable all over the world, have buyers and sellers with varied motives, face dismantling, assembling and commissioning costs, take time to market, and buying and selling conditions may vary significantly depending on whether such assets are permanently

PME differentiate from real estate in ways that can affect both the valuation approaches and the valuation report, the most important difference being mobility. Another characteristic specific to PME is rapid depreciation, caused by a useful life shorter than real estate's, technical progress, regulatory changes or fluctuating demand

The three basic valuation approaches (market, cost and income) are the same for real estate and PME valuation, but vary

attached to real property or not.

for business products.

significantly in their implementation. Because of these particularities of PME, concepts such as 'fixed assets' and 'in situ'/'ex situ' values, scrap value and the three types of obsolescence (technological, functional and economic) and many more particular to PME are defined and standardised. The emphasis on EU law is nothing new; it is core to every Blue Book. Even the standard on PME valuation and energy efficiency was preceded by the first ever energy valuation standard in EVS 2020, and the lineage is clear.

That's why so much of the core areas of the Blue Book is devoted to specific energy and environmental issues embedded in EU law:

A Guidance Note on Recycling Renewables

Equipping Valuers for EU Carbon

PME Servicing Energy Efficiency

Real Estate Valuation and PME Valuation - Valuing the energy efficient transformation of the European building stock

The GN on Recycling Renewables was a challenge, so incipient and unresolved is the whole issue. But we felt we had to raise awareness of this in the Blue Book because it is moving quickly and will affect the life cycle of a wide variety of PME and their associated value well before the next edition of EVS-PME. I believe we did well because on top of existing EU law on waste, the European

launched a new regulatory framework for

proposed an addendum to the Energy Performance of Buildings Directive imposing rapid installation of rooftop PV in all new buildings and all existing gov-

And Information Papers on:

in Buildings

Commission has now:

batteries:

Reduction Regulation

their assessment and to the main measures involving technical systems in residential and commercial building renovations. The EVS-PME Board is made up of people with experience in both real estate and PME valuation who know that most property valuers do not have the skills to properly determine the value of technical building systems, this at a time when new EU law is imposing short-term renovation of the

worst-performing building stock based on and triggered by the energy performance certificate rating of the building. And yet, especially for commercial buildings of a certain size and complexity, the technical building systems can have an influence on the energy performance of the building high enough to cause a shift of EPC rating all by themselves, with crucial impact on the Market Value of the whole building. Our work was founded on the conviction that proper valuation of such buildings requires a collaboration between real estate and PME valuers that is not common today and that EVS and

Konstantinos P. Pallis REV is

- used as an energy source and as a reactant. "... a singular and cuttingedge aspect of the Blue Book's climate-focussed content: the building of a much needed bridge between real estate and PME valuation.
- Established markets might shrink or disappear. Cost approach New technologies will now be required for several production processes resulting in functional / technological obsolescence for current PME. Costs for disposal may rise due to new requirements affecting the Residual Value of many PME. Income approach Period of income will frequently be limited by regulation-mandated retirement of some technologies. Improving energy efficiency is going to
- tion of the entire industrial sector is going to affect PME valuations. To understand how essential this is to valuation practice, it suffices to consider the predictable impacts on valuation methodologies: Market approach The green transition will create new markets for clean technologies and products.

The Blue Book equips valuers with the tools to capture the way the transforma-

- require frequent green investments with midterm payback periods, increasing the complexity of regular cashflows. Supply of clean resources may be more expensive initially. While renewable electricity can replace fossil fuels in many applications, the more expensive hydrogen may play an important role in industrial activities such as steel production, where fossil fuels are
- real estate and PME valuation.
- Finally, I would draw your attention to a singular and cutting-edge aspect of the Blue Book's climate-focussed content: the building of a much needed bridge between There are two IPs exclusively devoted to servicing energy efficiency in buildings, to

The difference is the depth of penetration of EU law. The Machinery Directive and the other plethoric EU industrial regulation are never far, and EU climate law is more tentacular than for real estate, going beyond energy efficiency to a wider spectrum of environmental / life cycle legislation.

ernment and commercial buildings; and is finalising a Circular Electronics Initiative. For PME valuers, these matters are not 'good to know'; they are essential to valuation practice as EU climate regulation will greatly affect the life cycle of many PME in various ways, such as: raw materials pricing, as recycled critical raw materials start entering the market; affecting design and production costs (recycling-friendly design); promoting reuse or alternative use, thus extending PME useful life; changes to the residual value at the end of PME life through the development of recycling industry streams. "The Blue Book equips valuers with the tools to capture the way the transformation of the entire industrial sector is going to affect PME

valuations.

vergence in PME valuation practice across Europe, providing common ground and best practice regarding methodology, reporting and valuation approaches in a fast-mutating industrial landscape.

It is hoped that this Blue Book will foster con-

EVS-PME need to promote.



### **PODCASTS**

- New EU law on rapid deployment of rooftop solar installations
- European sovereignty made real
- The road to Irish Blue Book valuation
   EV interviews Patrick Davitt



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